# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 10-0**

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(Mark	One)
⊠ ACT O	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE F 1934

For the quarterly period ended March 31, 2022 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE **ACT OF 1934** For the transition period from \_\_\_\_ to \_\_\_\_ Commission file number: 001-34785 XpresSpa Group, Inc. (Exact Name of Registrant as Specified in its Charter) 20-4988129 **Delaware** (State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.) 254 West 31st Street, 11th Floor, New York, NY 10001 (Address of principal executive offices) (Zip Code) (Registrant's Telephone Number, Including Area Code): (212) 309-7549 Securities registered pursuant to Section 12(b) of the Act: Trading Symbol(s) Name of each exchange on which registered Title of each class Common Stock, par value \$0.01 per share XSPA The Nasdaq Stock Market LLC Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes 🛛 Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  $\square$  No  $\square$ Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act: Large accelerated filer Accelerated filer Non-accelerated filer  $\times$ Smaller reporting company  $\times$ Emerging growth company П If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes □ No ⊠

As of May 13, 2022, 95,360,271 shares of the registrant's common stock were outstanding.

## **XpresSpa Group, Inc. and Subsidiaries**

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## PART I - FINANCIAL INFORMATION

## Item 1. Condensed Consolidated Financial Statements (Unaudited)

## XpresSpa Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

(In thousands, except share and per share data)

	N	March 31, 2022		ember 31, 2021
Current assets				
Cash and cash equivalents	\$	82,990	\$	105,506
Accounts receivable		1,924		615
Inventory		2,522		1,763
Other current assets		1,027		1,095
Total current assets		88,463		108,979
Restricted cash		751		751
Property and equipment, net		8,273		6,658
Intangible assets, net		5,205		3,732
Operating lease right of use assets, net		4,245		4,336
Goodwill		4,260		-
Other assets		2,541		2,810
Total assets	\$	113,738	\$	127,266
Current liabilities	Φ.	40.040	Φ.	40.050
Accounts payable, accrued expenses and other	\$	12,918	\$	12,958
Current portion of operating lease liabilities		2,833		2,736
Deferred revenue		1,464		549
Current portion of promissory note, unsecured		1,433		3,584
Total current liabilities		18,648		19,827
Long-term liabilities				
Operating lease liabilities		7,301		7,504
Total liabilities		25,949		27,331
Commitments and contingencies (see Note 13)				
Equity				
Series A Convertible Preferred Stock, \$0.01 par value per share; 6,968 shares authorized; none issued and				
outstanding				
Series C Junior Preferred Stock, \$0.01 par value per share; 300,000 shares authorized; none issued and		-		-
outstanding		_		_
Series D Convertible Preferred Stock, \$0.01 par value per share; 500,000 shares authorized; none issued and				
outstanding		_		_
Series E Convertible Preferred Stock, \$0.01 par value per share, 2.397,060 shares authorized; none issued and				
outstanding		-		_
Series F Convertible Preferred Stock, \$0.01 par value per share, 9,000 shares authorized; none issued and				
outstanding		-		_
Common Stock, \$0.01 par value per share, 150,000,000 shares authorized; 95,071,210 and 101,269,349 shares				
issued and outstanding as of March 31, 2022 and December 31, 2021, respectively		951		1,013
Additional paid-in capital		478,649		487,306
Accumulated deficit		(399,558)		(395,275)
Accumulated other comprehensive loss		(353)		(312)
Total equity attributable to XpresSpa Group, Inc.		79,689		92,732
Noncontrolling interests		8,100		7,203
Total equity		87,789		99,935
Total liabilities and equity	\$	113,738	\$	127,266

## XpresSpa Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (Unaudited)

(In thousands, except share and per share data)

	Three months ended March 31,					
		2022		2021		
Revenue, net						
Managed services fees	\$	_	\$	8,174		
Patient services revenue		19,389		_		
Services		3,777		265		
Products		345		65		
Other		537		8		
Total revenue, net		24,048		8,512		
Cost of sales						
Labor		5,462		1,215		
Occupancy		1,068		481		
Products and other operating costs		8,517		2,463		
Total cost of sales		15,047		4,159		
Depreciation and amortization		1,264		744		
Impairment/disposal of assets		_		22		
General and administrative		10,188		4,508		
Total operating expenses		26,499		9,433		
Operating loss		(2,451)		(921)		
Interest income, net		7		12		
Other non-operating (expense) income, net		(318)		102		
Loss before income taxes		(2,762)		(807)		
Income tax expense		-		(1)		
Net loss		(2,762)		(808)		
Net loss attributable to noncontrolling interests		(1,521)		(248)		
Net loss attributable to XpresSpa Group, Inc.	\$	(4,283)	\$	(1,056)		
Net loss	\$	(2,762)	\$	(808)		
Other comprehensive loss from operations	,	(41)	•	(16)		
Comprehensive loss	\$	(2,803)	\$	(824)		
Loss per share						
Basic and diluted loss per share	\$	(0.04)	\$	(0.01)		
Weighted-average number of shares outstanding during						
the period						
Basic		101,601,913		101,058,500		
Diluted		101,601,913	_	101,058,500		
Differen		101,001,010		101,000,000		

# $\label{thm:condensed} X presSpa~Group,~Inc.~and~Subsidiaries\\ CONDENSED~CONSOLIDATED~STATEMENTS~OF~CHANGES~IN~STOCKHOLDERS'~EQUITY$ (Unaudited) (In thousands, except share and per share data)

	Commo	n stock		Additional paid- Accumulated				Accumulated other comprehensive			Total Company		Non- controlling		Total
	Shares	Am	ount	in capital		deficit		loss		equity		interests			equity
December 31, 2021	101,269,349	\$ 1	1,013	\$	487,306	\$	(395,275)	\$	(312)	\$	92,732	\$	7,203	\$	99,935
Issuance of Common Stock for							,		` ′						
acquisition	552,487		5		901		_		_		906		_		906
Vesting of restricted stock units	391,820		4		(4)		_		_		_		_		_
Value of Shares Withheld to fund															
payroll taxes	_		_		(73)		_		_		(73)		_		(73)
Stock-based compensation	_		_		1,543		_		_		1,543		_		1,543
Net loss for the period	_		_		_		(4,283)		_		(4,283)		1,521		(2,762)
Repurchase and retirement of							,								
common stock	(7,142,446)		(71)		(11,024)		_		_		(11,095)		_		(11,095)
Foreign currency translation					` —		_		(41)		(41)		_		(41)
Distributions to noncontrolling															
interests	_		_		_		_		_		_		(824)		(824)
Contributions from noncontrolling													` ′		
interests	_				_		_		_		_		200		200
March 31, 2022	95,071,210	\$	951	\$	478,649	\$	(399,558)	\$	(353)	\$	79,689	\$	8,100	\$	87,789

# XpresSpa Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited)

(In thousands, except share and per share data)

	Commo	k	Additional paid- Accumulated			Accumulated other comprehensive			Total Company	Non- controlling			Total		
	Shares	A	mount		in capital		deficit		loss		equity		interests		equity
December 31, 2020	94,058,853	\$	941	\$	475,709	\$	(398,624)	\$	(220)	\$	77,806	\$	2,565	\$	80,371
Warrant exercises, net of costs	11,223,529		112		16,895				`—		17,007				17,007
Stock-based compensation	_		_		264		_		_		264		741		1,005
Net loss for the period	_		_		_		(1,056)		_		(1,056)		248		(808)
Foreign currency translation	_		_		_		· —		(16)		(16)		_		(16)
Contributions from noncontrolling									` ′		` ′				• •
interests	_		_		_		_		_		_		333		333
March 31 2021	105 282 382	\$	1.053	\$	492 868	\$	(399,680)	\$	(236)	\$	94 005	\$	3.887	\$	97 892

# XpresSpa Group, Inc. and Subsidiaries CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

,	Three months ended March 31,					
		2022		2021		
Cash flows from operating activities						
Net loss	\$	(2,762)	\$	(808)		
Adjustments to reconcile net loss to net cash used in operating activities:						
Items included in net loss not affecting operating cash flows:						
Depreciation and amortization		1,264		744		
Impairment/disposal of assets		_		22		
Amortization of operating lease right of use asset		398		224		
Stock-based compensation		1,543		1,005		
Loss (gain) on equity investment		273		(99)		
Changes in assets and liabilities:						
Increase in inventory		(759)		(508)		
Increase in accounts receivable		(906)		(3,019)		
Increase in deferred revenue		192		_		
Other assets, current and non-current		82		91		
Other liabilities, current and non-current		(1,612)		(825)		
Decrease in accounts payable		513		(325)		
Net cash used in operating activities		(1,774)		(3,498)		
Cash flows from investing activities						
Acquisition of property and equipment		(1,659)		(986)		
Acquisition of HyperPointe net of cash assumed		(4,853)		· —		
Acquisition of software		(267)		_		
Net cash used in investing activities		(6,779)		(986)		
Cash flows from financing activities	-					
Warrant exercises, net of costs		_		17,007		
Repurchase of Common Stocks		(11,095)		_		
Contributions from noncontrolling interests		200		333		
Payments for shares withheld on vesting		(73)		_		
Repayment of Paycheck Protection Program		(2,151)		_		
Distributions to noncontrolling interests		(824)		_		
Net cash (used in) provided by financing activities		(13,943)		17,340		
Effect of exchange rate changes on cash, cash equivalents and restricted cash		(20)		(8)		
(Decrease)/ Increase in cash, cash equivalents and restricted cash		(22,516)		12,848		
Cash, cash equivalents, and restricted cash at beginning of the period		106,257		90,502		
Cash, cash equivalents, and restricted cash at end of the period	\$	83,741	\$	103,350		
Cash paid for		00,7 11	<u> </u>	100,000		
Interest	\$	7	\$			
Income taxes	J		\$	_		
Non-cash investing and financing transactions			Ψ			
Capital expenditures included in Accounts payable, accrued expenses and other	\$	765	\$	_		
Issuance of Common Stock on acquistion of gcg Connect, LLC, d/b/a HyperPointe	\$	906	\$			
issumice of Common Stock on acquisition of geg Connect, LLC, word HyperFollite	Ψ	300	Ψ	<del></del>		

## XpresSpa Group, Inc. and Subsidiaries NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

(In thousands, except for share and per share data)

#### Note 1. General

#### Overview

XpresSpa Group, Inc. ("XpresSpa Group" or the "Company") is a leading global travel health and wellness services holding company. XpresSpa Group currently has four reportable operating segments: XpresSpa<sup>®</sup>, XpresTest<sup>™</sup>, and HyperPointe which was acquired in January 2022.

XpresSpa Group's subsidiary, XpresSpa Holdings, LLC ("XpresSpa") has been a global airport retailer of spa services through its XpresSpa spa locations, offering travelers premium spa services, including massage, nail and skin care, as well as spa and travel products ("XpresSpa").

Through XpresSpa Group's XpresTest, Inc. subsidiary ("XpresTest"), the company launched XpresCheck Wellness Centers, also in airports. XpresCheck offers COVID-19 and other medical diagnostic testing services to the traveling public, as well as airline, airport and concessionaire employees, and TSA and U.S. Customs and Border Protection agents. XpresTest has entered into managed services agreements ("MSAs") with professional medical services companies that provide health care services to patients. The medical services companies pay XpresTest a monthly fee to operate in the XpresCheck Wellness Centers. Under the terms of the MSAs, XpresTest provides office space, equipment, supplies, nonlicensed staff, and management services in return for a management fee. Effective July 1, 2021, the Company determined that the PLLCs are VIEs due to their equity holders having sufficient capital at risk, and the Company having a variable interest and a primary beneficiary in the PLLCs.

The third segment is Treat, which is operating through XpresSpa Group's subsidiary Treat, Inc. ("Treat"). Treat is a travel health and wellness brand that provides access to health and wellness services for travelers at on-site centers (currently located in JFK International Airport and Phoenix Sky Harbor International Airport and opening later this year in Salt Lake City International Airport).

The Company's HyperPointe segment, which the Company acquired in January 2022 (see Note 7. Acquisition of HyperPointe), provides a broad range of service and support options for our customers, including technical support services and advanced services.

## Basis of Presentation and Principles of Consolidation

The unaudited interim condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America ("GAAP") for interim financial information and the instructions to Article 8-03 of Regulation S-X, and should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2021, as amended. The condensed consolidated balance sheet as of December 31, 2021 was derived from the audited annual financial statements but does not include all information required by GAAP for annual financial statements. The financial statements include the accounts of the Company, all entities that are wholly owned by the Company, and all entities in which the Company has a controlling financial interest as well as variable interest entities in which we are the primary beneficiaries. All adjustments that, in the opinion of management, are necessary for a fair presentation for the periods presented have been reflected by the Company. Such adjustments are of a normal, recurring nature. The results of operations for the three months ended March 31, 2022 are not necessarily indicative of the results that may be expected for the entire fiscal year or for any other interim period. All significant intercompany balances and transactions have been eliminated in consolidation.

## **Recent Developments**

## **XpresCheck Wellness Centers**

XpresCheck's business has MSAs with state licensed physicians and nurse practitioners, under which we administer COVID-19 testing options, including a Polymerase Chain Reaction (PCR) test and a rapid PCR test. As of the date of this report, there are 15 operating XpresCheck locations operating in 12 airports, including following locations opened since December 31, 2021:

- In February 2022, a second XpresCheck Wellness Center opened at Denver International Airport, pre-security in the Great Hall. It contains six separate testing rooms to provide diagnostic COVID-19 testing.
- In March 2022, we opened an XpresCheck Wellness Center in Orlando International Airport, pre-security, in the South Walk area of the Main Terminal. It contains five separate testing rooms to provide diagnostic COVID-19 testing.

During 2021, XpresCheck initiated a \$2,001 eight-week pilot program with the Centers for Disease Control and Prevention (CDC) in collaboration with Concentric by Ginkgo. Under this program, XpresCheck is conducting biosurveillance monitoring at four major U.S. airports (JFK International Airport, Newark Liberty International Airport, San Francisco International Airport, and Hartsfield-Jackson Atlanta International Airport) aimed at identifying existing and new SARS-CoV-2 variants. On January 31, 2022, the Company announced the extension of the program, bringing the total contract to \$5,534. Approximately \$1,396 and \$1,368 of the full \$5,534 amount was recognized during the first quarter of 2022 and the fourth quarter of 2021, respectively. The Company anticipates that the remaining \$2,770 of the full \$5,534 amount will be realized in the second and third quarters of 2022.

## **XpresSpa**

There are currently nineteen operating XpresSpa domestic locations (including two franchise location in Austin-Bergstrom International Airport) and the Company expects to re-open four additional domestic locations in the near-term. A significant number of the domestic XpresSpa locations are operating approximately eight hours per day during the busiest hours (compared to up to sixteen hours per day pre-pandemic) improving labor productivity. Additionally, XpresSpa implemented a price increase in mid-October 2021 in its efforts to return to profitability. As passenger airport volumes improve, the Company will continue to review operating hours to optimize revenue opportunity.

During the fourth quarter of 2021, the Company began testing several new services to take advantage of a growing interest in non-traditional spa services and expansion of our retail offering to align more closely with the services the Company provides. The company is evaluating the success of these new initiatives at each airport on an on-going basis and will incorporate changes to our approach as more of the portfolio is reactivated.

The Company also has six international locations operating, including three XpresSpa locations in Dubai International Airport in the United Arab Emirates and three XpresSpa locations in Schiphol Amsterdam Airport in the Netherlands. The Company also signed for an additional five locations at Istanbul Airport and expects to open the first store during the summer of 2022.

## Treat

Treat is the Company's new travel, health and wellness brand transforming the way we access care through a suite of health and wellness services supported by an integrated digital platform and a relevant retail offering to the traveling public.

Treat's on-site centers (currently located in JFK International Airport and in Phoenix Sky Harbor International Airport and opening later this year in Salt Lake City International Airport) provide access to health and wellness services for travelers. The Treat teams provide travel-related diagnostic testing for virus, cold, flu and other illnesses as well as hydration therapy, IV drips, and vitamin injections. Travelers can purchase time blocks to use the Company's wellness rooms to engage in

interactive services like self-guided yoga, meditation and low impact weight exercises or to relax and unplug from the hectic pace of the airport and renew themselves before or after their trip.

Treat offers a website (www.treat.com) and mobile app to complement the offering with relevant health and wellness content designed to help people on the go with information that could impact their travel. The platform provides travelers access to a comprehensive online marketplace of services including global illness tracker tools such as the COVID-19 Requirements Map, on-demand chat care by licensed providers, a health wallet to store personal and family health records (including COVID-19 testing results), and a scheduler to arrange for direct care at one of the Company's on-site locations. The information on the Treat website is not incorporated by reference into this Quarterly Report on Form 10-Q and does not constitute a part of this Form 10-Q.

## **HyperPointe Acquisition**

In January 2022, the Company announced and closed on the acquisition of gcg Connect, LLC d/b/a HyperPointe.

The purchase price in the transaction consisted of \$7,121 in cash and \$906 in common stock, offset by the settlement of intercompany accounts payable of \$770 as well as potential additional earn-out payments of up to \$7,500 over a three-year timeframe based upon future performance; these earn-out payments may be satisfied in cash or common stock or a combination thereof subject to various terms and conditions. As of the acquisition date, and as of March 31, 2022, the Company believes that the fair value of the potential earnout payment is \$0.

HyperPointe currently operates as a new operating segment within the XpresSpa Group. The chief executive officer of HyperPointe before the Company's acquisition, continues to serve as the chief executive officer of HyperPointe, as well as serving as the chief executive officer of XpresCheck. See *Note 7. Acquisition of HyperPointe* for related discussion.

## Liquidity and Financial Condition

As of March 31, 2022, the Company had cash and cash equivalents, excluding restricted cash, of \$82,990, total current assets of \$88,463, total current liabilities of \$18,648 and positive working capital of \$69,815, compared to a positive working capital of \$89,152 as of December 31, 2021.

## **Note 2. Significant Accounting and Reporting Policies**

## (a) Revenue Recognition Policy

#### **XpresSpa**

The Company recognizes revenue from the sale of XpresSpa products and services when the services are rendered at XpresSpa stores and from the sale of products at the time products are purchased at the Company's stores or online usually by credit card, net of discounts and applicable sales taxes. Accordingly, the Company recognizes revenue for the Company's single performance obligation related to both in-store and online sales at the point at which the service has been performed or the control of the merchandise has passed to the customer. Revenues from the XpresSpa retail and e-commerce businesses are recorded at the time goods are shipped.

The Company has a franchise agreement with an unaffiliated franchisee to operate two XpresSpa locations. Under the Company's franchising model, all initial franchising fees relate to the franchise right, which is a single performance obligation that transfers over time. Upon receipt of the non-recurring, non-refundable initial franchise fee, management records a deferred revenue liability and recognizes revenue on a straight-line basis over the life of the franchise agreement.

The Company has also entered into collaborative agreements with marketing partners whereby it sells certain of its partners' products in its XpresSpa. The Company acts as an agent for revenue recognition purposes and therefore records revenue net of the revenue share payable to the partners. Upon receipt of the non-recurring, non-refundable initial collaboration fee, management records a deferred revenue liability and recognizes revenue on a straight-line basis over the life of the collaboration agreement.

## **XpresCheck**

Through its XpresCheck Wellness Centers and under the terms of the Managed Services Agreement ("MSA") with Professional Limited Liability Companies ("PLLCs") that in turn contract with physicians and Nurse Practitioners, the Company offers testing services to airline employees, contractors, concessionaire employees, TSA officers and U.S. Customs and Border Protection agents, as well as the traveling public. The Company has entered into MSAs with PLLCs that provide healthcare services to patients. Under the terms of the MSAs which may be modified for commercial reasonableness and fair market value, XpresTest provides office space, equipment, supplies, non-licensed staff, and management services to be used for the purpose of COVID-19 and other medical diagnostic testing in return for a management fee which was deemed a performance obligation for recognizing revenue prior to July 1, 2021.

Effective, July 1, 2021 (see Note 8. Variable Interest Entities), the Company determined that the PLLCs are variable interest entities due to its equity holder having insufficient capital at risk, and the Company having a variable interest in the PLLCs. In pursuance, the total revenue of the PLLCs are designated as revenue for the company. The performance obligation for this revenue was the PLLCs administering COVID-19 tests to airline employees, contractors, concessionaire employees, TSA officers and U.S. Customs and Border Protection agents, as well as the traveling public, with revenue being recognized at the point in time at which the service is performed.

#### Treat

The Company recognizes revenue from the sale of Treat products and services when the services are rendered at Treat Centers and from the sale of products at the time products are purchased at the Treat Centers or online usually by credit card, net of discounts and applicable sales taxes. Accordingly, the Company recognizes revenue for the Company's single performance obligation related to both in-centers and online sales at the point at which the service has been performed or the control of the merchandise has passed to the customer. Revenues from the Treat retail and e-commerce businesses are recorded at the time goods are shipped.

#### **HyperPointe**

Our HyperPointe segment which we acquired in January 2022 (see Note 7 Acquisition of HyperPointe) provides broad range of service and support options for our customers, including technical support services and advanced services. Technical support services represent the majority of these offerings which are distinct performance obligations that are satisfied over time with revenue recognized ratably over the contract term. Advanced services are distinct performance obligations that are satisfied over time with revenue recognized as services are delivered. Revenue billed in advance are treated as deferred revenue which was \$544 as of March 31, 2022. HyperPointe had unbilled receivables of \$136 included in Accounts Receivable.

The Company excludes all sales taxes assessed to our customers from revenue. Sales taxes assessed on revenues are included in *Accounts payable*, *accrued expenses and other* on the Company's condensed consolidated balance sheets until remitted to state agencies.

#### (b) Variable Interest Entities

The Company evaluates its ownership, contractual, pecuniary, and other interests in entities to determine if it has any variable interest in a variable interest entity ("VIE"). These evaluations are complex and involve judgment. If the Company determines that an entity in which it holds a contractual or ownership interest is a VIE and that the Company is the primary beneficiary, the Company consolidates such entity in its consolidated financial statements. The primary beneficiary of a VIE is the party that meets both of the following criteria: (i) has the power to make decisions that most significantly affect the economic performance of the VIE; and (ii) has the obligation to absorb losses or the right to receive benefits that in either case could potentially be significant to the VIE. Management performs ongoing reassessments of whether changes in the facts and circumstances regarding the Company's involvement with a VIE will cause the consolidation conclusion to change. Changes in consolidation status are applied prospectively.

#### (c) Business Combinations

The Company applies the provisions of ASC Topic 805, Business Combinations ("ASC 805") in the accounting for acquisitions of businesses. ASC 805 requires the Company to use the acquisition method of accounting by recognizing the identifiable tangible and intangible assets acquired and liabilities assumed, and any non-controlling interest in the acquired business, measured at their acquisition date fair values. Goodwill as of the acquisition date is measured as the excess of consideration transferred over the aforementioned amounts.

While the company uses its best estimates and assumptions to accurately apply preliminary values to assets acquired and liabilities assumed at the acquisition date, these estimates are inherently uncertain and subject to refinement. As a result, during the measurement period, which may be up to one year from the acquisition date, the Company may record adjustments to the assets acquired and liabilities assumed with the corresponding offset to goodwill. Upon the conclusion of the measurement period or final determination of the values of the assets acquired or liabilities assumed, whichever comes first, any subsequent adjustments are recorded in the consolidated statements of operations.

Accounting for business combinations requires management to make significant estimates and assumptions, especially at the acquisition date, including estimates for intangible assets. Although the Company believes the assumptions and estimates that have been made are reasonable and appropriate, they are based in part on historical experience and information obtained from the acquired companies and are inherently uncertain. Critical estimates in valuing certain of the intangible assets the Company has acquired include future expected cash flows, and discount rates.

## (d) Goodwill

The Company accounts for goodwill under ASC 350-30, *Intangibles-Goodwill and Other*. Goodwill represents the cost of a business acquisition in excess of the fair value of the net assets acquired. Goodwill is not amortized and is reviewed for impairment annually, or more frequently if facts and circumstances indicate that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, including goodwill. If it is more likely than not that the fair value of a reporting unit is less than its carrying amount, the company performs a quantitative test to identify and measure the amount of goodwill impairment loss. The Company compares the fair value of the reporting unit with its carrying amount. If the carrying amount exceeds fair value, goodwill of the reporting unit is considered impaired, and that excess is recognized as a goodwill impairment loss.

## Recently adopted accounting pronouncements

Accounting Standards Update No. 2020-06—Debt--Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40)

Issued in August 2020, this update is intended to reduce the unnecessary complexity of the current guidance thus resulting in more accurate accounting for convertible instruments and consistent treatment from one entity to the next. Under current GAAP, there are five accounting models for convertible debt instruments. Except for the traditional convertible debt model that recognizes a convertible debt instrument as a single debt instrument, the other four models, with their different measurement guidance, require that a convertible debt instrument be separated (using different separation approaches) into a debt component and an equity or a derivative component. Convertible preferred stock also is required to be assessed under similar models. The Financial Accounting Standard Board ("FASB") decided to simplify the accounting for convertible instruments by removing certain separation models currently included in other accounting guidance that were being applied to current accounting for convertible instruments. Under the amendments in this update, an embedded conversion feature no longer needs to be separated from the host contract for convertible instruments with conversion features that are not required to be accounted for as derivatives. Consequently, a convertible debt instrument will be accounted for as a single liability measured at its amortized cost and a convertible preferred stock will be accounted for as a single equity instrument measured at its historical cost, as long as no other features require bifurcation and recognition as derivatives. The FASB also decided to add additional disclosure requirements in an attempt to improve the usefulness and relevance of the information being provided. The new standard is effective for fiscal years beginning after December 15, 2021, and interim periods within those fiscal years. The Company adopted ASU 2020-06 as of the reporting period beginning January 1, 2022. The adoption of this update did not have a material impact on the Company's condensed consolidated financial statements.

ASU 2021-04: Issuer's Accounting for Certain Modifications or Exchanges of Freestanding Equity Classified Written Call Options

In May 2021, the FASB issued ASU 2021-04, "Issuer's Accounting for Certain Modifications or Exchanges of Freestanding Equity Classified Written Call Options" ("ASU 2021-04"), which introduces a new way for companies to account for warrants either as stock compensation or derivatives. Under the new guidance, if the modification does not change the instrument's classification as equity, the company accounts for the modification as an exchange of the original instrument for a new instrument. In general, if the fair value of the "new" instrument is greater than the fair value of the "original" instrument, the excess is recognized based on the substance of the transaction, as if the issuer has paid cash. The effective date of the standard is for interim and annual reporting periods beginning after December 15, 2021 for all entities. The Company adopted ASU 2021-04 as of the reporting period beginning January 1, 2022. The adoption of this update did not have a material impact on the Company's condensed consolidated financial statements.

## **Note 3. Potentially Dilutive Securities**

The table below presents the computation of basic and diluted net loss per share of Common Stock:

		Three mor		
		2022		2021
Basic and diluted numerator:				
Net loss attributable to common shareholders	\$	(4,283)	\$	(1,056)
Basic and diluted denominator:				
Basic and dliuted weighted average shares outstanding	10	1,601,913	1	01,058,500
Basic and diluted loss per share	\$	(0.04)	\$	(0.01)
Net income (loss) per share data presented above excludes from the calculation of diluted net income (loss), the following potentially dilutive securities, having an anti-dilutive impact, in case of net loss				
Both vested and unvested options to purchase an equal number of shares of Common				
Stock		4,062,699		3,022,185
Unvested RSUs to issue an equal number of shares of Common Stock		367,189		105,125
Warrants to purchase an equal number of shares of Common Stock	2	9,460,560		37,988,940
Total number of potentially dilutive securities excluded from the calculation of			,	
earnings/(loss) per share attributable to common shareholders	3	3,890,448		41,116,250

## Note 4. Cash, Cash Equivalents, and Restricted Cash

A reconciliation of the Company's cash and cash equivalents in the Condensed Consolidated Balance Sheets to cash, cash equivalents and restricted cash in the Condensed Consolidated Statements of Cash Flows as of March 31, 2022 and December 31, 2021 is as follows:

	Marc	ch 31, 2022	Dece	mber 31, 2021
Cash denominated in United States dollars	\$	80,096	\$	102,560
Cash denominated in currency other than United States dollars		2,624		2,133
Restricted cash		751		751
Credit and debit card receivables		270		813
Total cash, cash equivalents and restricted cash	\$	83,741	\$	106,257

The Company places its cash and temporary cash investments with credit quality institutions. At times, such cash denominated in United States dollars may be in excess of the Federal Deposit Insurance Corporation ("FDIC") insurance limit. At March 31, 2022 and December 31, 2021, deposits in excess of FDIC limits were \$78,917 and \$103,339, respectively. As of March 31, 2022 and December 31, 2021, the Company held cash balances in overseas accounts, totaling \$2,624 and \$2,113 respectively, which are not insured by the FDIC. If the Company were to distribute the amounts held overseas, the Company would need to follow an approval and distribution process as defined in its operating and partnership agreements, which may delay and/or reduce the availability of that cash to the Company.

## **Note 5. Intangible Assets**

The following table provides information regarding the Company's intangible assets subject to amortization, which consist of the following:

		March 31, 2022						December 31, 2021						
	Gross		Gross			Net		Gross				Net		
	Carı	Carrying Accumulat			Carrying		Carrying		Acc	umulated	Carrying Amount			
	Amount Amortization		rtization	Α	Amount Amo			Amo	ortization					
Trade names	\$ 1	,605	\$	(1,178)	\$	427	\$	1,339	\$	(1,118)	\$	221		
Customer Relationships	1	,338		(355)		983		_		_		_		
Software	4	,460		(769)		3,691		3,886		(484)		3,402		
Licenses		116		(12)		104		116		(7)		109		
Total intangible assets	\$ 7	,519	\$	(2,314)	\$	5,205	\$	5,341	\$	(1,609)	\$	3,732		

The Company's trade name relates to the value of the XpresSpa and HyperPointe trade names, software relates to certain capitalized third-party costs related to a website and a point-of-sale system as well as software assumed on our acquisition of HyperPointe; and licenses relates to certain capitalized costs of foreign acquisitions. Customer relationships were assumed on our acquisition of HyperPointe.

The Company's intangible assets are amortized over their expected useful lives. The Company recorded amortization expense of \$393 and \$99 during the three months ended March 31, 2022 and 2021.

Based on the intangible assets balance as of March 31, 2022, the estimated amortization expense for the remainder of the calendar year and each of the succeeding calendar years is as follows:

Calendar Years ending December 31,		Amount		
Remaining 2022	\$	1,383		
2023		1,509		
2024		1,404		
2025		345		
2026		283		
Thereafter		281		
Total	\$	5,205		

## Note 6. Leases

The Company leases its retail and diagnostic testing locations at various domestic and international airports. Additionally, the Company leases its corporate office in New York City. Certain leases entered into by the Company fall under ASU No. 2016-02, *Leases* ("ASC 842"). At inception, the Company determines if a lease qualifies under ASC 842. Certain of the Company's lease arrangements contain fixed payments throughout the term of the lease, while others involve a variable component to determine the lease obligation wherein a certain percentage of sales is used to calculate the lease payment.

All qualifying leases held by the Company are classified as operating leases. Operating lease right of use assets represent the Company's right to use an underlying asset for the lease term and operating lease liabilities represent its obligation to make lease payments arising from the lease. Operating lease right of use assets and operating lease liabilities are recognized as of the commencement date based on the present value of lease payments over the lease term. The Company records its operating lease right of use assets and operating lease liabilities based on required guaranteed payments under each lease agreement. The Company uses its incremental borrowing rate as of the commencement date of the lease, which approximates the rate at which the Company can borrow funds on a secured basis, in determining the present value of the guaranteed lease payments.

The Company reviews all of its existing lease agreements on a quarterly basis to determine whether there were any modifications to existing lease agreements and to assess if any leases should be accounted for pursuant to the guidance in ASC 842. The Company recalculates the right of use asset and lease liability based on the modified lease terms and adjusts both balances accordingly.

The Company has received rent concessions from landlords on a majority of its leases, allowing for the relief of minimum guaranteed payments in exchange for percentage-of-revenue rent or providing relief from rent through payment deferrals. Currently, the period of relief from these payments range from three to thirty one months and began in March 2020. The Company received minimum guaranteed payment concession of approximately \$321 in the three months ended March 31, 2022 and \$472 in the three months ended March 31, 2021. The Company expects to realize additional rent concessions while some of its spas remain closed.

The Financial Accounting Standards Board ("FASB") issued a Q&A in March 2020 that focused on the application of lease guidance in ASC 842 for lease concessions related to the effects of COVID-19. The FASB staff has said that entities can elect to not evaluate whether concessions granted by lessors related to COVID-19 are lease modifications. Entities that make this election can then apply the lease modification guidance in ASC 842 or account for the concession as if it were contemplated as part of the existing contract. XpresSpa has elected to not treat the concessions as lease modifications and will instead account for the lease concessions as if they were contemplated as part of the existing leases.

When a lessor grants a concession that contractually releases a lessee from certain lease payments or defers lease payments, a lessee may account for the concession as a negative variable lease payment and recognize negative variable lease expense in the period when the rent concession becomes accruable. The Company has recorded negative variable lease expense and adjusted lease liabilities at the point in which the rent concession has become accruable.

Supplemental cash flow information related to leases for the three months ended March 31, 2022 and 2021 were as follows:

	1	Three months ended March 3				
		2022		2021		
Cash paid for amounts included in the measurement of lease liabilities:						
Operating cash flows from operating leases	\$	(1,010)	\$	(1,073)		
Leased assets obtained in exchange for new and modified operating lease liabilities	\$	305	\$	325		
Leased assets surrendered in exchange for termination of operating lease liabilities	\$	_	\$	9		

As of March 31, 2022, operating leases contain the following future minimum commitments:

Calendar Years ending December 31,		Mount
Remaining 2022	\$	2,746
2023		2,890
2024		2,150
2025		1,572
2026		764
Thereafter		1,074
Total future lease payments		11,196
Less: interest expense at incremental borrowing rate		(1,062)
Net present value of lease liabilities	\$	10,134

Other assumptions and pertinent information related to the Company's accounting for operating leases are:

Weighted average remaining lease term:	4.05 years
Weighted average discount rate used to determine present value of operating lease	
liability:	10.0 %

Cash paid for minimum annual rental obligations was \$271 and \$150 for the three months ended March 31, 2022 and 2021, respectively.

Variable lease payments calculated monthly as a percentage of product and services revenue were \$364 and \$97 for the three months ended March 31, 2022 and 2021, respectively.

#### **Note 7. Acquisition of HyperPointe**

On January 14, 2022, the Company acquired all of the equity interests in gcg Connect, LLC, d/b/a HyperPointe, a New Jersey limited liability company ("HyperPointe"), for an aggregate initial purchase price of approximately \$7,257, which consisted of (i) \$7,121 in cash offset by settlement of intercompany payable of \$770, and (ii) the issuance of 552,487 shares of common stock of the Company to the equity owners of HyperPointe, plus additional consideration in the form of a potential earnout of up to \$7,500 (the "Acquisition"). The portion of the initial consideration for the Acquisition comprising the 552,487 shares of Company common stock was valued at \$906 based upon a closing reference price of \$1.64 as contemplated by the acquisition agreement.

XpresSpa Group also agreed pursuant to an earnout provision to issue up to an additional \$7,500 in cash or stock if certain earnout performance targets are met during an earnout period ending on the third anniversary of the date of the acquisition agreement. For purposes of the earnout, the Common Stock will also be valued on a per share basis. The earnout payments may be satisfied in (i) cash, (ii) shares of Common Stock (priced at \$1.81), or (iii) any combination thereof, at the election of the equity owners of HyperPointe, provided that in the event (and to the extent) XpresSpa Group does not have sufficient authorized shares of Common Stock that are unissued and not duly reserved for issuance upon options, warrants or other convertible securities, then XpresSpa Group shall be permitted to settle any earnout payments in cash. As a result, XpresSpa Group may issue up to an additional 4,143,647 shares of Common Stock; however, the actual number of shares that will be issued under the earnout, if any, will depend on (i) the extent of fulfillment of the earnout performance targets at the time of calculation of the earnout and (ii) the elections and conditions described in the previous sentence.

XpresSpa Group granted an equity award to the previous Chief Executive Officer of HyperPointe and who was offered employment with the Company in connection with XpresSpa's acquisition of the equity interests of HyperPointe, as an inducement material to such new employee entering into employment with the Company. The equity award was approved on January 7, 2022, in accordance with Nasdaq Listing Rule 5635(c)(4).

The employee received stock options to purchase 1,000,000 shares of XpresSpa common stock. The stock options were issued upon the closing of the acquisition of HyperPointe and employee's hire date in connection therewith (the "Grant Date"), and all stock options included within the equity inducement award have an exercise price of \$1.64 per share, resulting in the fair value of \$1,457 which would be charged to expense per the option terms. One-third of the options will vest on each of the first three anniversaries of the Grant Date, subject to the employee's continued employment with XpresSpa or its subsidiaries on such vesting dates. The stock options have a ten-year term.

The Company has recognized the assets and liabilities based on the acquisition date fair values. The acquisition did not result in the creation of any contingent consideration as of the Acquisition date and as of March 31, 2022.

Determination of the fair values of the acquired assets and assumed liabilities (and the related determination of estimated lives of depreciable tangible and identifiable intangible assets) requires significant judgment.

The fair value of intangible assets other than Goodwill was determined primarily using income approaches. This included estimated multi-period excess earnings valuation method for Customer relationships and the relief-from-royalty valuation.

The adjustments set forth in the following condensed unaudited consolidated Balance Sheet reflect the effect of the consummation of the acquisition:

Consideration paid	\$ 7,257
Fair value of assets acquired and liabilities assumed	
Cash and cash equivalents	\$ 2,269
Accounts receivable	346
Unbilled Receivables	56
Prepaid expenses and other current assets	19
Other long-term assets	16
Property and equipment	68
Customer relationships	1,026
Trade name	266
Software	307
Accounts payable	(653)
Deferred revenue	 (723)
	2,997
Goodwill	\$ 4,260

#### **Note 8. Variable Interest Entities**

Through its XpresCheck Wellness Centers the Company provides services pursuant to contracts with PLLCs which in turn contracts with physicians and other medical professional providers to render COVID-19 and other medical diagnostic testing services to airline employees, contractors, concessionaire employees, TSA officers and U.S. Customs and Border Protection agents, and the traveling public. The PLLCs collectively represent the Company's affiliated medical group. The PLLCs were designed and structured to comply with the relevant laws and regulations governing professional medical practice, which generally prohibits the practice of medicine by lay persons or entities. All of the issued and outstanding equity interests of the PLLCs are owned by a licensed medical professional nominated by the Company (the "Nominee Shareholder"). Upon formation of the PLLCs, and initial issuance of equity interests, the Nominee Shareholder contributes a nominal amount of capital in exchange for their interest in the PLLC. The Company then executes with each PLLC a MSA, which provide for various administrative services, management services and day-to-day activities of the practice to be rendered by the Company through its XpresCheck Wellness Centers.

The Company also has exclusive responsibility for the provision of all nonmedical services including contracting with customers who access the PLLCs for a medical visit, handling all financial transactions and day-to-day operations of each PLLC, overseeing the establishment of COVID-19 and other medical diagnostic testing services policies, and making recommendations to the PLLC in establishing the guidelines for the employment and compensation of the physicians and other employees of the PLLCs. Until June 30, 2021, MSA Fees were commensurate with the expected level of activity required to be billed by XpresCheck Wellness Centers. Therefore, these PLLCs were assessed not to be variable interest entities prior to July 1, 2021.

Effective, July 1, 2021, contractual arrangements between the company, the company's affiliated medical group and nominated shareholder were modified in a manner that changes the characteristics or adequacy of the nominee shareholders equity investment at risk and residual returns. Therefore, due to reassessment triggered by the development on July 1, 2021, the Company determined that the PLLCs are now variable interest entities. Notwithstanding their legal form of ownership of equity interests in the PLLC, the primary beneficiary of the affiliated medical group is the Company as it meets both of the following criteria: (i) has the power to make decisions that most significantly affect the economic performance of the affiliated medical group; and (ii) has the obligation to absorb losses or the right to receive benefits that in either case could potentially be significant to the affiliated medical group. The Company consolidated the PLLCs under

the VIE model since the Company has the power to direct activities that most significantly impact the PLLCs economic performance and the right to receive benefits or the obligation to absorb losses that could potentially be significant to the PLLCs.

The aggregate carrying value of total assets and total liabilities included on the consolidated balance sheets for the PLLCs after elimination of intercompany transactions were \$973, included in Cash and Cash Equivalents, and \$394, included in *Accounts payable, accrued expenses and other*, respectively, as of March 31, 2022. The total revenue included on the consolidated statements of operations and comprehensive income (loss) for the PLLCs after elimination of intercompany transactions was \$19,389 for the three months ended March 31, 2022.

#### Note 9. Debt

Total Debt as of March 31, 2022 and December 31, 2021 is comprised of the following:

	N	Iarch 31, 2022	Decem	ber 31, 2021
Promissory note, unsecured (Current)		1,433		3,584
Total debt	\$	1,433	\$	3,584

#### Paycheck Protection Program

On May 1, 2020, the Company entered into a U.S. Small Business Administration ("SBA") Paycheck Protection Program ("the PPP") promissory note in the principal amount of \$5,653 payable to Bank of America, NA ("Bank of America") evidencing a PPP loan (the "PPP Loan"). The PPP Loan bears interest at a rate of 1% per annum. No payments were due on the PPP Loan during a six-month deferral period commencing on May 2, 2020. Commencing one month after the expiration of the deferral period and continuing on the same day of each month thereafter until the maturity date of the PPP Loan, the Company is obligated to make monthly payments of principal and interest, each in such equal amount required to fully amortize the principal amount outstanding on the PPP Loan by the maturity date. The PPP loan was paid off on the maturity date of May 2, 2022. The principal amount of the PPP Loan was subject to forgiveness under the PPP upon the Company's request to the extent that the PPP Loan proceeds are used to pay expenses permitted by the PPP. Bank of America may have forgiven interest accrued on any principal forgiven if the SBA pays the interest. Currently, the Company is paying its monthly principal and interest related to the PPP Loan when due. The PPP Loan contains customary borrower default provisions and lender remedies, including the right of Bank of America to require immediate repayment in full the outstanding principal balance of the PPP Loan with accrued interest. As of both March 31, 2022 and December 31, 2021, \$4 has been accrued and is included in Accounts payable, accrued expenses and other in the condensed consolidated balance sheet.

## Note 10. Stockholders' Equity

During the three months ended March 31, 2022, the Company continuing to execute on its share repurchase program, repurchased 7,142,446 shares at average cost of \$1.55 per share, for a total of \$11,095.

#### **Warrants**

The following table represents the activity related to the Company's warrants during the three months ended March 31, 2022.

		Exercise
	No. of Warrants	price range
December 31, 2021	37,817,694	\$0.525 - 6.566
Granted	_	\$
Exercised	_	\$
Expired	(8,357,134)	\$ 5.25-6.566
March 31, 2022	29,460,560	\$ 1.7 - 3.9375

## Stock-based Compensation

In September 2020, the Board of Directors approved a new stock-based compensation plan available to grant stock options, restricted stock and RSU's to the Company's directors, employees and consultants. Under the 2020 Equity Incentive Plan (the "2020 Plan"), a maximum of 5,000,000 shares of Common Stock may be issued, subject to receiving shareholder approval which was subsequently obtained on October 28, 2020. The 2012 Plan was terminated upon receipt of shareholder approval of the 2020 Plan.

Awards granted under the 2012 Plan remain in effect pursuant to their terms. Generally, stock options are granted with exercise prices equal to the fair market value on the date of grant, vest in four equal quarterly installments, and expire 10 years from the date of grant. RSUs granted generally vest over a period of one year.

In September 2020, the Company's XpresTest subsidiary created a stock-based compensation plan available to grant stock options, restricted stock and RSU's to the subsidiary's directors, employees and consultants. Under the XpresTest 2020 Equity Incentive Plan (the "XpresTest Plan"), a maximum of 200 shares of XpresTest Common Stock may be awarded, which would represent 20% of the total number of shares of common stock of XpresTest as of March 31, 2022. Certain named executive officers, consultants, and directors of the Company are eligible to participate in the XpresTest Plan. The XpresTest Plan RSAs vest upon satisfaction of certain service and performance-based conditions.

The fair value of stock options is estimated as of the date of grant using the Black-Scholes-Merton ("Black-Scholes") option-pricing model. The Company uses the simplified method to estimate the expected term of options due to insufficient history and high turnover in the past.

The following variables were used as inputs in the model:

Share price of the Company's Common Stock on the grant date:	\$ 1.28 - 1.64
Exercise price:	\$ 1.28 - 1.64
Expected volatility:	123.45 %
Expected dividend yield:	0 %
Annual average risk-free rate:	1.62 - 1.71 %
Expected term:	6.43 years

Total following table sets forth the Company's Equity Incentive activities for the three months ended March 31, 2022:

	RS	SUs		Stock options				
	No. of RSUs	av gra	eighted verage int date r value	No. of options	ar ex	eighted verage xercise price		Exercise price range
Outstanding as of December 31, 2021	600,000	\$	1.63	2,826,871	\$	2.57	\$	1.19 - 2,460.0
Granted	156,250		1.28	1,294,375		1.56		1.28 - 1.64
Exercised/Vested	(389,061)		1.59	_		_		
Forfeited	_		_	(56,880)		1.90		
Expired	_		_	(1,667)		1.53		
Outstanding as of March 31, 2022	367,189	\$	1.52	4,062,699	\$	2.26	\$	1.19 - 2,460.0
Exercisable as of March 31, 2022			-	1,829,142	\$	2.90	\$	1.19 - 2,460.0

Total stock-based compensation for the three-month periods ended March 31, 2022 and 2021 is \$1,543 and \$1,005, respectively.

#### **Note 11. Fair Value Measurements**

Fair value measurements are determined based on assumptions that a market participant would use in pricing an asset or a liability. A three-tiered hierarchy distinguishes between market participant assumptions based on (i) observable inputs such as quoted prices in active markets (Level 1), (ii) inputs other than quoted prices in active markets that are observable either directly or indirectly (Level 2) and (iii) unobservable inputs that require the Company to use present value and other valuation techniques in the determination of fair value (Level 3). The following table presents the placement in the fair value hierarchy measured at fair value on a recurring basis as of March 31, 2022 and December 31, 2021:

			Fair value measurement at reporting date using						
	Ba	ılance	Quoted prices in active markets for identical assets (Level 1)	ctive markets Significant other for identical observable		Significant unobservable inputs (Level 3)			
As of March 31, 2022:		,			,				
Recurring fair value measurements									
Equity securities:									
Route1, Inc.	\$	449	\$	\$	449	\$			
Total equity securities		449	_		449		_		
Total recurring fair value measurements	\$	449	\$ —	\$	449	\$			
As of December 31, 2021									
Recurring fair value measurements									
Equity securities:									
Route1	\$	722	\$ —	\$	722	\$	_		
Total equity securities		722			722				
Total recurring fair value measurements	\$	722	\$ —	\$	722	\$	_		

Equity securities pertain to common shares in Route1, Inc. obtained in the 2018 sale of Group Mobile to Route 1, Inc. As of March 31, 2022 the Company owns 3,855,443 common shares of Route 1. For the three months ended March 31, 2022 and 2021, we recorded an unrealized (loss) gain of of \$(273) and \$99, respectively, in connection with the remeasurement of the common shares of Route 1, Inc.

In addition to the above, the Company's financial instruments as of March 31, 2022 and December 31, 2021 consisted of cash and cash equivalents, receivables, accounts payable and debt. The carrying amounts of all the aforementioned financial instruments approximate fair value because of the short-term maturities of these instruments.

#### **Note 12. Income Taxes**

The Company's provision for income taxes consists of federal, state, local, and foreign taxes in amounts necessary to align the Company's year-to-date provision for income taxes with the effective tax rate that the Company expects to achieve for the full year. The income tax provision for the three-month period ended March 31, 2022 reflects a de minimis estimated global annual effective tax rate.

As of March 31, 2022, deferred tax assets generated from the Company's activities in the United States were offset by a valuation allowance because realization depends on generating future taxable income, which, in the Company's estimation, is not more likely than not to be generated before such net operating loss carryforwards expire. Net operating losses generated for tax years beginning after December 31, 2017 do not expire. The Company expects its effective tax rate for its current fiscal year to be significantly lower than the statutory rate as a result of a full valuation allowance; therefore, any loss before income taxes does not generate a corresponding income tax benefit.

The Company had de minimis income tax expense for the three-month period ended March 31, 2022. This was attributable primarily to operating results in conjunction with a full valuation allowance. The final annual tax rate cannot be determined until the end of the fiscal year; therefore, the actual tax rate could differ from current estimates. The Company does not expect to record any additional material provisions for unrecognized tax benefits in the next year.

#### **Note 13. Commitments and Contingencies**

Certain of the Company's outstanding legal matters include speculative claims for substantial or indeterminate amounts of damages. The Company regularly evaluates developments in its legal matters that could affect the amount of any potential liability and makes adjustments as appropriate. Significant judgment is required to determine both the likelihood of there being any potential liability and the estimated amount of a loss related to the Company's legal matters.

With respect to the Company's outstanding legal matters, based on its current knowledge, the Company's management believes that the amount or range of a potential loss will not, either individually or in the aggregate, have a material adverse effect on its business, consolidated financial position, results of operations or cash flows. However, the outcome of such legal matters is inherently unpredictable and subject to significant uncertainties. The Company evaluated the outstanding legal matters and assessed the probability and likelihood of the occurrence of liability. Based on management's estimates, the Company has recorded accruals of \$845 both as of March 31, 2022 and December 31, 2021, which is included in *Accounts payable, accrued expenses and other current liabilities* in the condensed consolidated balance sheets.

The Company expenses legal fees in the period in which they are incurred.

Kyle Collins v. Spa Products Import & Distribution Co., LLC et al

This is a combined class action and California Private Attorney's General Act ("PAGA") action. Plaintiff seeks to recover wages, penalties and PAGA penalties for claims for (1) failure to provide meal periods, (2) failure to provide rest breaks, (3) failure to pay overtime, (4) inaccurate wage statements, (5) waiting time penalties, and (6) PAGA penalties of \$0.1 per employee per pay period per violation. There are approximately 240 current and former employees in the litigation class. The parties agreed to mediation on May 26, 2020, however, due to COVID-19, the parties subsequently stayed all proceedings. The mediation session occurred on March 18, 2021, and the parties reached a settlement. A revised motion for preliminary approval of the settlement was filed with the Court in February 2022 and this motion is pending.

OTG Management PHL B v. XpresSpa Philadelphia Terminal B et al.

On May 9, 2022, a lawsuit was filed in the Philadelphia Court of Common Pleas by OTG Management at Philadelphia International Airport, claiming that XpresSpa improperly backed out of its sublease for space at Terminal B and now owes

between \$864 and \$2,250 in accelerated rent for the 12-year contract. They claim that by refusing to complete the project, failing to commence and maintain operations, refusing to pay rent and improperly purporting to terminate the lease (among other acts and omissions), XpresSpa breached the lease. The Company has not been formally served with this complaint.

#### Leases

XpresSpa is contingently liable to a surety company under certain general indemnity agreements required by various airports relating to its lease agreements. XpresSpa agrees to indemnify the surety for any payments made on contracts of suretyship, guaranty, or indemnity. The Company believes that all contingent liabilities will be satisfied by its performance under the specified lease agreements.

## **Note 14. Segment Information**

As a result of the Company's transition to a pure-play health and wellness services company, the Company currently has four reportable operating segments: XpresSpa, XpresTest, Treat and HyperPointe segment which we acquired in January 2022. The Company analyzes the results of the Company's business through the four reportable segments. The XpresSpa segment provides travelers premium spa services, including massage, nail and skin care, as well as spa and travel products. The XpresTest segment provides diagnostic COVID-19 tests at XpresCheck Wellness Centers in airports, to airport employees and to the traveling public. The Treat segment provides access to integrated care which can seamlessly fit into a post-pandemic world and is designed to deliver on-demand access to integrated healthcare through technology and personalized services, positioned for a traveler to access health care, records and real-time information all in one place, as well as book appointments in the Company's on-site wellness centers as they reopen. The chief operating decision maker evaluates the operating results and performance of the Company's segments through operating income. Expenses that can be specifically identified with a segment have been included as deductions in determining operating income. Any remaining expenses and other charges are included in Corporate and Other. HyperPointe, which we acquired in January 2022, currently operates as a new operating segment within the XpresSpa Group. HyperPointe provides a broad range of service and support options for our customers, including technical support services and advanced services.

For the three months ended March 31, 2021, Customers A, B, C, D and E comprised approximately 15%, 30%, 12%, 21% and 15%, respectively, of the Company's net sales.

		For the three months ended March 31,			
	_	2022	2021		
Revenue					
XpresSpa	\$	2,643	\$	333	
XpresTest		20,596		8,179	
Treat		286		_	
HyperPointe		523		_	
Corporate and other		_		_	
Total revenue	<u>\$</u>	24,048	\$	8,512	
Operating loss					
XpresSpa	\$	(4,455)	\$	(1,567)	
XpresTest		6,205		2,177	
Treat		(1,296)		_	
HyperPointe		(277)		_	
Corporate and other		(2,628)		(1,531)	
Total operating loss	<u>\$</u>	(2,451)	\$	(921)	
Depreciation & Amortization	ф	2.42	Ф	4.600	
XpresSpa	\$	343	\$	4,608	
XpresTest		529		585	
Treat		325		_	
HyperPointe		62 5		17	
Corporate and other	<u></u>		d		
Total Depreciation & Amortization	\$	1,264	\$	744	
		2022		2021	
Capital Expenditures					
XpresSpa	\$	49	\$	29	
XpresTest		563		823	
Treat		2,032		67	
HyperPointe		_		_	
Corporate and other		21		45	
Total Capital Expenditures	<u>\$</u>	2,665	\$	964	
Torre Bread Acres		2022		2021	
Long-lived Assets XpresSpa	\$	8,122		5,966	
XpresTest	\$	2,223		2,890	
Treat		4,377		2,090	
HyperPointe		4,377		_	
Corporate and other		834		2,300	
•	\$	15,752	\$	11,156	
Total Long-lived Assets	\$	15,/52	Ф	11,156	

	2022	2021
Assets	 	 
XpresSpa	\$ 15,723	\$ 9,047
XpresTest	14,604	7,083
Treat	8,027	_
HyperPointe	8,575	_
Corporate and other	66,809	103,690
Total assets	\$ 113,738	\$ 119,820

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains "forward-looking statements" that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. The statements contained herein that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are often identified by the use of words such as, but not limited to, "anticipates," "believes," "can," "continues," "could," "estimates," "expects," "intends," "may," "will be," "plans," "projects," "seeks," "should," "targets," "will," "would," and similar expressions or variations intended to identify forward-looking statements. These statements are based on the beliefs and assumptions of our management based on information currently available to management. Such forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results and the timing of certain events to differ materially from future results expressed or implied by such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those identified below, and those discussed in the section titled "Risk Factors" included in our Annual Report on Form 10-K for the year ended December 31, 2021 filed on March 31, 2022, as subsequently amended on April 30, 2022 (the "2022 Annual Report") and this Quarterly Report on Form 10-Q and any future reports we file with the Securities and Exchange Commission ("SEC"). The forward-looking statements set forth herein speak only as of the date of this report. Except as required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements.

All references in this Quarterly Report on Form 10-Q to "we," "us" and "our" refer to XpresSpa Group, Inc., a Delaware corporation, and its consolidated subsidiaries.

## **Overview**

XpresSpa Group, Inc. is one of the leading global travel health and wellness services holding companies. XpresSpa Group currently has four reportable operating segments: XpresSpa, XpresTest, Treat and HyperPointe.

XpresSpa Group's subsidiary, XpresSpa Holdings, LLC ("XpresSpa") has been a global airport retailer of spa services through its XpresSpa spa locations, offering travelers premium spa services, including massage, nail and skin care, as well as spa and travel products ("XpresSpa").

In March 2020, we temporarily closed all global XpresSpa locations due to the categorization by local jurisdictions of the spa locations as "non-essential services." A significant number of our XpresSpa locations remain closed, although several have reopened as described under "Recent Developments -XpresSpa Premium Spa Services" below. We intend to assess the reopening of remaining XpresSpa®<sup>TM</sup> spa locations on a location-by-location basis.

Since the beginning of the temporary closure of our XpresSpa locations, we successfully launched our XpresCheck Wellness Centers through XpresSpa Group's subsidiary XpresTest, we launched XpresCheck Wellness Centers, also in airports. XpresCheck offers COVID-19 and other medical diagnostic testing services to the traveling public, as well as airline, airport and concessionaire employees, and TSA and U.S. Customs and Border Protection agents. XpresTest has entered into MSAs with professional medical services companies or professional limited liability companies ("PLLC") that provide health care services to patients. The PLLCs pay XpresTest a monthly fee to operate in the XpresCheck Wellness Centers. Under the terms of MSAs, we provide office space, equipment, supplies, non-licensed staff, and management services in return for a management fee. Effective July 1, 2021, we determined that the PLLCs are VIEs due to their equity holders having insufficient capital at risk, and the Company having a variable interest and a primary beneficiary in these PLLCs.

Furthermore, XpresSpa Group continues to develop Treat, a travel health and wellness brand that is positioned for a post-pandemic world. Treat's on-site centers (currently located in JFK International Airport, Phoenix Sky Harbor International Airport and opening later this year in Salt Lake City International Airport) provide access to health and wellness services for travelers. Our teams provide travel-related diagnostic testing for virus, cold, flu and other illnesses as well as hydration therapy, IV Drips, and vitamin injections. Travelers can purchase time blocks to use our wellness rooms to engage in interactive services like self-guided yoga, meditation and low impact weight exercises or to relax and unplug from the

hectic pace of the airport and renew themselves before or after their trip. The integration and expansion of services and products, both domestically and internationally, is part of our objective to grow airport business.

Treat offers a website (www.treat.com) and mobile app to complement the offering with relevant health and wellness content designed to help people on the go with information that could impact their travel. The platform provides travelers access to a comprehensive online marketplace of services including global illness tracker tools such as the COVID-19 Requirements Map, on-demand chat care by licensed providers, a health wallet to store personal and family health records (including COVID-19 testing results), and a scheduler to arrange for direct care at one of our on-site locations. The information on the Treat website is not incorporated by reference into this Quarterly Report on Form 10-Q and does not constitute a part of this Form 10-Q.

Our HyperPointe segment, which we acquired in January 2022 provides a broad range of service and support options for our customers, including technical support services and advanced services.

Although we recognize four segments of business, our strategy for the future, is to create and leverage a fully integrated set of products and services that are both profitable and scalable across our portfolio of brands. Additionally, we will expand our retail strategy, not only adding more products for sale but aligning those products more efficiently to our service offerings. For example, adding fortified water and hydration packets to the delivery of an onsite hydration IV or adding muscle relaxation patches to a neck or back massage to continue treatment after the delivery of the service. The integration and expansion of services and products, both domestically and internationally, is part of our objective to grow airport business.

We also plan to build our capability for delivering health and wellness services outside the airport. We believe operating outside of the airport complements our offering and allows us to scale growth faster.

These strategic imperatives will be accomplished through development of an infrastructure specifically focused on enabling scalable and efficient growth.

While management has used all currently available information in assessing our business prospects, the ultimate impact of the COVID-19 pandemic on our XpresCheck Wellness Centers and on our results of operations, financial condition and cash flows remains uncertain and could have a material effect on our business.

## **Recent Developments**

## **XpresCheck Wellness Centers**

XpresCheck's business has management services agreements with state licensed physicians and nurse practitioners, under which we administer COVID-19 testing options, including a Polymerase Chain Reaction (PCR) test and a rapid PCR test. As of the date of this report, there are 15 operating XpresCheck locations in 12 airports, including the following locations opened since December 31, 2021:

- In February 2022, a second XpresCheck opened at Denver International Airport, pre-security in the Great Hall. It contains six separate testing rooms to provide diagnostic COVID-19 testing.
- In March 2022, we opened an XpresCheck in Orlando International Airport, pre-security, in the South Walk area of the Main Terminal. It contains five separate testing rooms to provide diagnostic COVID-19 testing.

During 2021, XpresCheck initiated a \$2,001, eight-week pilot program with the Centers for Disease Control and Prevention (CDC) in collaboration with Concentric by Ginkgo. Under this program, XpresCheck is conducting biosurveillance monitoring at four major U.S. airports (JFK International Airport, Newark Liberty International Airport, San Francisco International Airport, and Hartsfield-Jackson Atlanta International Airport) aimed at identifying existing and new SARS-CoV-2 variants. On January 31, 2022, we announced the extension of the program, bringing the total contract to \$5,534. Approximately \$1,396 and \$1,368 of the full \$5,534 amount was recognized during the first quarter of

2022 and the fourth quarter of 2021, respectively. The Company anticipates that the remaining \$2,770 of the full \$5,534 amount will be realized in the second and third quarters of 2022.

#### **XpresSpa**

There are currently nineteen operating XpresSpa domestic locations (including two franchise location in Austin-Bergstrom International Airport) and we expect to re-open three additional domestic locations in 2022. A majority of the domestic XpresSpa locations are operating approximately eight hours per day during the busiest hours (compared to up to sixteen hours per day pre-pandemic) improving labor productivity. Additionally, XpresSpa implemented a price increase in mid-October 2021 in its efforts to return to profitability. And as airport volumes improve, we will continue to review our operating hours to optimize revenue opportunity.

During the fourth quarter of 2021, we began testing several new services to take advantage of a growing interest in non-traditional spa services and expansion of our retail offering to align more closely with the services we provide. We are evaluating the success of these new initiatives at each airport on an on-going basis and will incorporate changes to our approach as more of the portfolio is reactivated.

There are also six international locations operating, including three XpresSpa locations in Dubai International Airport in the United Arab Emirates and three XpresSpa locations in Schiphol Amsterdam Airport in the Netherlands. We have also signed for five locations at Istanbul Airport and expect to open the first store this summer.

The Company has received rent concessions from landlords on a majority of its leases, allowing for the relief of minimum guaranteed payments in exchange for percentage-of-revenue rent or providing relief from rent through payment deferrals. Currently, the period of relief from these payments range from three to thirty one months and began in March 2020. The Company received minimum guaranteed payment concession of approximately \$321 in the three months ended March 31, 2022 and \$472 in the three months ended March 31, 2021. We expect to realize additional rent concessions while some of of our spas remain closed.

#### **Treat**

Treat is our new travel, health and wellness brand transforming the way we access care through a suite of health and wellness services supported by an integrated digital platform and a relevant retail offering to the traveling public.

Treat's on-site centers (currently located in JFK International Airport and Phoenix Sky Harbor International Airport and opening later this year in Salt Lake City International Airport) provide access to health and wellness services for travelers. Our teams provide travel-related diagnostic testing for virus, cold, flu and other illnesses as well as hydration therapy, IV Drips, and vitamin injections. Travelers can purchase time blocks to use our wellness rooms to engage in interactive services like self-guided yoga, meditation and low impact weight exercises or to relax and unplug from the hectic pace of the airport and renew themselves before or after their trip.

Treat offers a website (www.treat.com) and mobile app to complement the offering with relevant health and wellness content designed to help people on the go with information that could impact their travel. The platform provides travelers access to a comprehensive online marketplace of services including global illness tracker tools such as the COVID-19 Requirements Map, on-demand chat care by licensed providers, a health wallet to store personal and family health records (including COVID-19 testing results), and a scheduler to arrange for direct care at one of our on-site locations.

## **HyperPointe Acquisition**

In January 2022, we announced and closed on the acquisition of gcg Connect, LLC d/b/a HyperPointe. HyperPointe is a leading digital healthcare and data analytics relationship marketing agency servicing the global healthcare and pharmaceutical industry. HyperPointe has significant experience in patient and healthcare professional marketing and deep technological experience with CXM (customer experience management) and data analytics. Since June 2020, HyperPointe's management team and suite of services and technology have been used to develop and deploy the technological infrastructure needed to scale the growth of our XpresCheck business HyperPointe's experience in this space

continues to serve the XpresCheck business and will play a critical role in the expansion of on-going biosurveillance efforts.

The purchase price in the transaction consisted of \$7,121 in cash and \$906 in common stock, offset by the settlement of intercompany accounts payable of \$770. as well as potential additional earn-out payments of up to \$7,500 over a three-year timeframe based upon future performance; these earn-out payments may be satisfied in cash or common stock or a combination thereof subject to various terms and conditions.

HyperPointe currently operates as a new segement within Xpre,Spa Group. Ezra Ernst, who was the chief executive officer of HyperPointe before our acquisition, continues to serve as the chief executive officer of HyperPointe, as well as the chief executive officer of XpresCheck, reporting to Scott Milford, XpresSpa Group CEO.

## **Adjusted EBITDA**

Adjusted EBITDA is a supplemental measure of financial performance that is not required by or presented in accordance with GAAP but is a measurement used by management to assess the trends in our business. In evaluating our performance as measured by Adjusted EBITDA, we recognize and consider the limitations of this measurement.

We define Adjusted EBITDA as earnings before interest, taxes, depreciation and amortization expense, non-cash charges, and stock-based compensation expense.

We consider Adjusted EBITDA to be an important indicator for the performance of our operating business, but it is not a measure of performance or liquidity calculated in accordance with GAAP. We have included this non-GAAP financial measure because management utilizes this information for assessing our performance and liquidity, and as an indicator of our ability to make capital expenditures and finance working capital requirements. We believe that Adjusted EBITDA is a measurement that is commonly used by analysts and some investors in evaluating the performance and liquidity of growth companies such as ours.

In particular, we believe that it is useful for analysts and investors to understand that Adjusted EBITDA excludes certain transactions not related to our core cash operating activities, which are primarily related to our XpresCheck Wellness Centers. We believe that excluding these transactions allows investors to meaningfully analyze the performance of our core cash operations.

Adjusted EBITDA should not be considered in isolation or as an alternative to cash flow from operating activities or as an alternative to operating income or as an indicator of operating performance or any other measure of performance derived in accordance with GAAP. Adjusted EBITDA does not reflect our obligations for the payment of income taxes, interest expense, or other obligations such as capital expenditures.

A reconciliation of operating income (loss) from operations presented in accordance with GAAP for the three-month periods ended March 31, 2022 and 2021 to Adjusted EBITDA (loss) is presented in the table below.

## Q1 2022 Results of Operations and Adjusted EBITDA (loss)

(amounts in thousands)

	Three months ended March 31,				
Revenue:		2022	2021		
Managed services fees	\$	_	\$	8,174	
Patient service revenue		19,389		_	
Services		3,777		265	
Products		345		65	
Other		537		8	
Total revenue		24,048		8,512	
Cost of sales					
Labor		5,462		1,215	
Occupancy		1,068		481	
Product and other operating costs		8,517		2,463	
Total cost of sales		15,047		4,159	
Depreciation and amortization		1,264		744	
Impairment/disposal of assets		_		22	
General and administrative		10,188		4,508	
Total operating expense		26,499		9,433	
Loss from operations		(2,451)		(921)	
Interest income, net		7		12	
Other non-operating (expense)/income, net		(318)		102	
Loss before income taxes		(2,762)		(807)	
Income tax expense		_		(1)	
Net loss		(2,762)		(808)	
Net loss attributable to noncontrolling interests		(1,521)		(248)	
Net loss attributable to common shareholders	\$	(4,283)	\$	(1,056)	
Loss from operations	\$	(2,451)	\$	(921)	
Add back:					
Depreciation and amortization		1,264		744	
Impairment/disposal of assets		_		22	
Stock-based compensation expense		1,543		1,005	
Adjusted EBITDA	\$	356	\$	850	

## **Results of Operations**

#### Revenue

We recognize revenue from the sale of XpresSpa services when they are rendered at our stores and from the sale of products at the time goods are purchased at our stores or online (usually by credit card), net of discounts and applicable sales taxes. A significant number of our spa locations remain closed and therefore generate little revenue.

We have entered into managed services agreements with professional medical services companies that provide healthcare services to patients in our XpresCheck Wellness Centers. The medical services companies will pay XpresTest a monthly management fee to operate in the XpresCheck Wellness Centers. As a result of uncertainties around the cash flows of the XpresCheck Wellness Centers during 2020, the Company concluded that the collectability criteria to qualify as a contract

under ASC 606 was not met, and no revenue associated with the monthly management fee was recognized for the year ending December 31, 2020 from the managed services agreements. Based on the reassessment performed for the three months ending March 31, 2021, the Company recognized \$8,178 of revenue, including revenue of \$3,186 related to 2020, for new and existing managed services agreements which met the collectability criteria.

#### Cost of sales

Cost of sales for our XpresSpa segment consists of store-level costs. Store-level costs include all costs that are directly attributable to the store operations, primarily payroll and related benefit costs for store personnel, occupancy costs and cost of products sold. Cost of sales of our XpresTest segment include costs related to the XpresCheck business, and consists of expenses directly attributable to the clinic operations under the terms of the MSAs, primarily payroll and related benefit costs for personnel, occupancy costs and cost of supplies used to administer the diagnostic COVID-19 tests.

#### General and administrative

General and administrative expenses include management and administrative personnel, overhead and occupancy costs, insurance and various professional fees, as well as stock-based compensation for directors, management and administrative personnel.

Three-month period ended March 31, 2022 compared to the three-month period ended March 31, 2021

#### Revenue

	_	Three mo	onth	s ended M	1arc	h 31,
		2022		2021	Inc/(Dec)	
tal revenue	\$	\$ 24,048		8,512	\$	15,536

The increase in revenue of \$15,536 or 183%, was primarily due to patient service revenue triggered by the rapid growth of the XpresTest segment with the addition of more locations after Q1 2021 and consolidations of PLLCs as VIEs in the first quarter of 2022, resulting in the assumption of their revenue as our revenue/ The Company saw an increase in revenue associated with the XpresSpa locations that opened during the second half of 2021.

#### Cost of sales

		Three months ended March				h 31,	
	_	2022		2021	Ir	ıc/(Dec)	
f sales	\$	15,047	\$	4,159	\$	10,888	

The increase in cost of sales of \$10,888 or 262%, was due to the increase in revenues resulting in increased costs to operate the increased XpresCheck locations; inclusive of PLLCs costs due to consolidating them in the first quarter of 2022, and the reopening of certain XpresSpa locations that were temporarily closed during Q1 2021. We had 22 open Spa locations as of March 31, 2022, and 2 open Spa locations as of March 31, 2021. The largest component in the cost of sales are costs of testing kits and labor costs at the location-level, Cost of sales also includes rent and related occupancy costs, which can primarily include rent based on percentage of sales, as well as other product costs directly associated with the procurement of retail inventory, and other operating costs.

## **Depreciation and amortization**

	Three months ended March 31,				31,	
		2022		2021	Inc	/(Dec)
Depreciation and amortization	\$	1,264	\$	744	\$	520

The increase in depreciation and amortization of approximately 70% was primarily due to depreciation and amortization related to the recently opened XpresCheck and Treat Wellness Centers.

#### General and administrative

	Thi	Three months ended March 3			ı 31,
	202	2	2021	Inc	c/(Dec)
General and administrative	\$ 10,	,188 \$	4,508	\$	5,680

The increase of approximately 126% was primarily due to functional costs associated with the operations of XpresCheck and Treat wellness centers, XpresSpa locations, and the newly acquired HyperPointe segment .

## Other non-operating (expense) income, net

	Three months ended March 31,				31,
	 2022		2021	Inc	:/(Dec)
Other non-operating (expense) /income, net	\$ (318)	\$	102	\$	(420)

The following is a summary of the transactions included in other non-operating (expense) income, net for the three months ended March 31, 2022 and 2021:

	Three months ended March 31			
		2022		2021
(Loss)/gain on equity investments	\$	(273)	\$	99
Bank fees and financing charges		(45)		_
Other		_		3
Total	\$	(318)	\$	102

## Interest income, net

	Three months ended March				31,
	2022		2021		(Dec)
st income, net	\$ 7	\$	12	\$	(5)

Interest income decreased as a result of a significantly lower interest income related to lower cash balance.

## **Liquidity and Capital Resources**

As of March 31, 2022, we had cash and cash equivalents, excluding restricted cash, of \$82,990, total current assets of \$88,463, total current liabilities of \$18,648, and positive working capital of \$69,815, compared to a positive working capital of \$89,152 as of December 31, 2021.

While we have addressed our working capital deficiency and long-term debt, and continue to focus on our overall operating profitability, we expect to incur net losses in the foreseeable future. In addition, the ultimate duration and severity of the ongoing COVID-19 pandemic are uncertain at this time, and may result in additional material adverse impacts on our liquidity position and access to capital.

## **Critical Accounting Estimates**

These condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2021, as amended, filed with the SEC which includes a description of our critical accounting estimates that involve subjective and complex judgments that could potentially affect reported results. There have been no material changes to our critical accounting estimates as to the methodologies or assumptions we apply under them. We continue to monitor such methodologies and assumptions.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Not required as we are a smaller reporting company.

#### Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rule 13a-15(e) promulgated under the Exchange Act) that are designed to ensure that information required to be disclosed in Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer (Principal Financial and Accounting Officer), as appropriate, to allow timely decisions regarding required disclosure.

As of March 31, 2022, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Our evaluation as of December 31, 2019 identified a material weaknesses in our internal control over financial reporting, which remained unmitigated as of March 31, 2022, as noted below in Report of Management on Internal Control over Financial Reporting. Based on our evaluation, our chief executive officer and chief financial officer concluded that the Company's disclosure controls and procedures were not effective as of March 31, 2022 to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and to provide reasonable assurance that such information is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.. Notwithstanding this conclusion, management believes that the condensed consolidated financial statements in this Quarterly Report on Form 10-Q fairly present in all material respects our financial condition, results of operations and cash flows in conformity with GAAP.

## Remediation Plan for Material Weakness in Internal Control over Financial Reporting

We and our Board treat the controls surrounding, and the integrity of, our financial statements with the utmost priority. Management is committed to the planning and implementation of remediation efforts to address control deficiencies and any other identified areas of risk. These remediation efforts are intended to both address the identified material weakness and to enhance our overall financial control environment. In particular:

- we will continue to strengthen our interim and annual financial review controls to function with a sufficient level of precision to detect and correct errors on a timely basis;
- we will continue to improve the timeliness of our closing processes with respect to interim and annual periods.

Following identification of this control deficiency, commenced remediation efforts by implementing modifications to better ensure that the Company has appropriate and timely reviews on all financial reporting analysis. The material weakness in our internal control over financial reporting will not be considered remediated until these modifications are implemented, in operation for a sufficient period of time, tested, and concluded by management to be designed and operating effectively. In addition, as we continue to evaluate and work to improve our internal control over financial reporting, management may determine to take additional measures to address control deficiencies or determine to modify our remediation plan. Management will test and evaluate the implementation of these modifications during 2022 to

ascertain whether they are designed and operating effectively to provide reasonable assurance that they will prevent or detect a material misstatement in the Company's financial statements.

The steps we took to address the deficiencies identified included:

- we hired a permanent Chief Financial Officer in December 2020;
- we have engaged in efforts to restructure accounting processes and revise organizational structures to enhance accurate accounting and appropriate financial reporting;
- we have engaged outside service providers to assist with the valuation and recording of key reporting areas such
  as leases and stock compensation expense;
- we have implemented additional accounting software to aid in the accounting and financial reporting process;
- we have contracted an independent consulting firm to assist with the preparation of the Financial Statements and U.S. GAAP accounting research;
- in March 2021, we hired a seasoned Certified Public Accountant as a permanent Corporate Controller, who also has a Certified Information Systems Auditor accreditation.

We are committed to maintaining a strong internal control environment, and we believe the measures described above will strengthen our internal control over financial reporting and remediate the material weakness we have identified. Our remediation efforts have begun, and we will continue to devote significant time and attention to these remedial efforts. As we continue to evaluate and work to improve our internal control over financial reporting, management may determine to take additional measures to strengthen controls or to modify the remediation plan described above, which may require additional implementation time.

As noted above, we believe that, as a result of management's in-depth review of its accounting processes, and the additional procedures management has implemented, there are no material inaccuracies or omissions of material fact in this Form 10-Q and, to the best of our knowledge, we believe that the condensed consolidated financial statements in this Form 10-Q fairly present in all material respects our financial condition, results of operations and cash flows in conformity with GAAP.

## **Changes in Internal Control over Financial Reporting**

Based on our evaluation, management concluded that our internal control over financial reporting was not effective as of March 31, 2022, due to a material weakness in our internal control over our financial close and reporting process, which was discovered in 2019 still remaining unmitigated. Management continues to conclude that as of March 31, 2022 we still did not have a sufficient complement of corporate personnel with appropriate levels of accounting and controls knowledge and experience commensurate with our financial reporting requirements to appropriately analyze, record and disclose accounting matters completely and accurately. As a result of this evaluation, we extensively used outside consultants who possessed the appropriate levels of accounting and controls knowledge to appropriately analyze, record, and disclose accounting matters completely and accurately.

Other than as set forth in the foregoing paragraph, there have been no changes in our internal control over financial reporting that occurred during the quarter ended March 31, 2022 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II - OTHER INFORMATION

## Item 1. Legal Proceedings.

For information regarding legal proceedings, see Note 13. "Commitments and Contingencies" in our notes to the condensed consolidated financial statements included in "Item 1. Financial Statements."

#### Item 1A. Risk Factors

There have been no material changes to the risk factors discussed in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2021.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

## **Exhibit**

No.	Description
10.1†	Stock Option Agreement between XpresSpa Group, Inc. and Ezra Ernst dated January 14, 2022 (incorporated by reference from Exhibit 10.1 to our Registration Statement on Form S-8 filed on March 31, 2022)
10.2†	Executive Employment Agreement dated March 28, 2022, between the Company and Scott Milford. (incorporated by reference from Exhibit 10.48 to our Annual Report on Form 10-K filed with the SEC on March 31, 2022)
31.1*	<u>Certification of Principal Executive Officer pursuant to Exchange Act, Rules 13a – 14(a) and 15d – 14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>
31.2*	<u>Certification of Principal Financial Officer pursuant to Exchange Act, Rules 13a – 14(a) and 15d – 14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>
32**	<u>Certifications of Principal Executive Officer and Principal Financial Officer Pursuant to 18 U.S.C.</u> <u>Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
99.1	<u>Separation Agreement and Release, dated as of January 21, 2022, between XpresSpa Group, Inc. and Douglas Satzman (incorporated by reference from Exhibit 99.1 to our Current Report on Form 8-K filed on January 26, 2022)</u>
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema Document

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* ** †	Filed herewith.  Furnished herein.  Management contract or compensatory plan or arrangement
104	Cover Page Interactive Data File (embedded within the Inline XBRL documents)
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

	XpresSpa	a Group, Inc.
Date: <u>May 16, 2022</u>	By:	/s/ Scott R Milford Scott R. Milford Chief Executive Officer (Principal Executive Officer)
Date: <u>May 16, 2022</u>	By:(P	/s/ James A Berry  James A. Berry  Chief Financial Officer  Principal Financial and Accounting Officer)

# CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, Scott R Milford, certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of XpresSpa Group, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under my supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to me by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under my supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report my conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. I have disclosed, based on my most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 16, 2022

/s/ SCOTT R MILFORD

Chief Executive Officer
(Principal Executive Officer)

# CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, James A. Berry, certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of XpresSpa Group, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. I am responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under my supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to me by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under my supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report my conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. I have disclosed, based on my most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 16, 2022

/s/ JAMES A. BERRY

Chief Financial Officer

(Principal Financial and Accounting
Officer)

## CERTIFICATIONS OF PRINCIPAL EXECUTIVE OFFICER AND PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of section 1350, chapter 63 of title 18, United States Code), the undersigned officer of XpresSpa Group, Inc., a Delaware corporation (the "Company"), does hereby certify, to such officer's knowledge, that:

The Quarterly Report for the quarter ended March 31, 2022 (the "Form 10-Q") of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 16, 2022

/s/ SCOTT R. MILFORD

Scott R. Milford Chief Executive Officer (Principal Executive Officer)

/s/ JAMES A. BERRY

James A. Berry
Chief Financial Officer
(Principal Financial and Accounting Officer)